

Review & Ranking Recommendations for FY2015 NOFA Application

The Review & Ranking Committee:

- reviewed the attached list of projects;
- scored each project according to the published scoring criteria;
- developed a rank per the project score;
- Conducted site visits for two projects: FrontSteps b/c it was a new project, not b/c of scoring concerns; and VOA SSO and TH project b/c of low scores and continuing monitoring concerns from FY2014 process.

1) Based on the work of the committee, all the projects are recommended for renewal except for the VOA SSO and TH projects. These are not recommended for renewal because of:

- ⚡ Project score (69, lowest of all TH/SSO projects)
- ⚡ History of site visit reviews with little positive change between each subsequent annual site visit
- ⚡ Continuing low bed utilization
- ⚡ Staff turnover
- ⚡ HMIS noncompliance (late, below Quality standards)
- ⚡ Outcomes consistently below HUD and local standards

The Review & Ranking Committee received and discussed the recommendations from the Reallocation Committee concerning Reallocating funding from several renewal projects in order to meet funding gaps in the CoC for single, non-disabled adults, and for Coordinated Entry.

2) Based on the work and recommendations of the Reallocation Work Group, the Review & Ranking Committee recommends that the following project funding be reallocated in the FY2015 application:

<u>Project</u>	<u>Annual Award</u>	<u>Impact.</u>
VOA TH	\$ 241,458	Loss of 26 TH Beds for 18 – 24 yr olds: 20 Bed Emerg. Shelter continues; youth will be able to access RRH instead of TH
VOA SSO	79,155	See above.
Railton	386,373	Loss of 56 TH Beds: Population may access sober housing subsidies
Y- Haven	25,467	No reduction in capacity: Agency will bill Medicaid for clinical services reimbursement.
PASS SSO	208,375	No reduction in capacity: Activity will be funded thru HHS Levy.
Joseph’s Home	<u>267,547</u>	No reduction in capacity: Activity will be funded thru HHS Levy; activity becomes ‘respite shelter’. Clients may access RRH.

AMOUNT AVAILABLE

FOR REALLOCATION: \$ 1,208,375

4) Based on the work and recommendations of the Reallocation Work Group, the Review & Ranking Committee recommends that the Reallocated dollars be used for the following projects:

<u>Reallocation Projects</u>	<u>Amount</u>	<u>Target population</u>	<u># served</u>	<u>Cost per PH outcome</u>
a) RRH for Singles	\$708,375	Women, 18-24 Yr olds, Men	300 - 400	\$ 2,295
b) Coordinated Entry	\$500,000	Individuals & Families	7,000	-----

The County would submit both applications. If awarded, a Request for Proposal (RFP) process would be used to identify providers to implement the activities.

5) The Review & Ranking Committee Recommends that the CoC submit the following two Bonus Projects:

<u>Bonus Projects</u>	<u>Amount</u>	<u>Target Population</u>	<u>Activity</u>	<u>Applicant</u>
a) Housing First – Miles Rd.	\$744,912	Chronic homeless singles & families	50 vouchers: 40 singles, 10 families. Support Services	HFI Provider
b) RRH	\$1,200,000*	Families, Singles, Youth	Rent assistance, housing location, case Management.	Letter of Intent; submitted by 10/14 R&R will review; Recommend to Board by 10/16.

*perhaps less than this amount

3) The Review & Ranking recommends the following overall structure for the FY2015 Application and asks for the OHS Advisory Board Approval:

	<u>Amount</u>
Cuyahoga County Annual Renewal Demand	\$25,352,999
Up to 15% may be requested in BONUS Project(s)	<u>3,802,950</u>
TOTAL Possible Request	\$29,155,949
85% permitted to be in TIER 1	21,550,049
Cuyahoga County PSH and PH projects, ranked according to the R&R score	(\$22,335,852)
Shortfall of \$785,803 for PSH/PH that will be put in Tier 2	
TIER 2	up to: \$ 7,605,900
PSH/PH in the amount of	785,803
Y-Haven	859,943
Pass TH	537,741
Reallocation for CE	500,000
Reallocation for RRH	708,375
BONUS PSH Miles Road	744,912
BONUS RRH for Families, youth , singles	<u>1,200,000</u>
TOTAL TIER 2	\$5,336,774
TOTAL APPLICATION	<u>\$26,886,823</u>

2015 Review and Ranking Project Performance

Applicant	Project	Score
Permanent Supportive Housing		
County/EDEN	S+C TRA 2009 1126 Units	96
County/EDEN	S+C TRA 2010	95
EDEN	PH for Persons w/Chem Dependencies 2001	93
Cogswell Hall	Cogswell Supportive Housing	93
FLS	South Pointe Commons	92
EDEN	Duplex + Women w/Disabilities	92
EDEN	Gurnick Place	91
County/EDEN	S+C 2007-54 + S+C 2008 & S+C 2009	88
EDEN	PH for Persons w/Chem Dependencies 2004	88
County/EDEN	S+C SRA 2004	86
FLS	Payne Avenue Plus	86
FLS	Greenbridge + Buckeye	84
FLS	Downtown Superior Apartments	81
FLS	Ohio Freight/The Linton	78
FLS	Permanent Housing for Young Adults	71
Front Steps*	PSH/CH	70
Safe Havens		
FLS	Safe Haven I Better Tomorrow	96
FLS	Safe Haven III	81
Transitional Housing & Services		
YMCA of Greater Cleveland	Y-Haven Transitional Housing	93
County/Salvation Army	PASS TH & SSO	87
Joseph's Home	Joseph's Home Transitional Housing	87
CMHA/Salvation Army	Railton House	75
Volunteers of America	VOA Transitional Living Program & SSO	69

Project had operated for only 5 months at time data was submitted.

HOUSING *first*

providing permanent
solutions to long-term
homelessness

October 15, 2015

Ruth Gillett, Manager
Office of Homeless Services
310 West Lakeside Avenue, Suite 595
Cleveland, OH 44113

Dear Ms. Gillett:

On behalf of the Housing First Funding Collaborative (HFFC), I am writing to confirm that Emerald Alliance IX at Miles Road and East 131st Street in Cleveland, is the prioritized project for the Office of Homeless Services Advisory Board, Cuyahoga County's local Continuum of Care coordinating body.

In 2009, Enterprise Community Partners, Inc., leader of the Housing First Initiative, Cuyahoga County's effort to end chronic homelessness through permanent supportive housing, established the HFFC to sustain and grow the Initiative by setting goals, building public support and sustainability, determining funding, and evaluating results related to the development, operation, and services of Housing First.

The Advisory Board of the Cuyahoga County Continuum of Care has authorized the HFFC to select the prioritized project for permanent supportive housing for chronically homeless single adults in Cuyahoga County. An endorsement by the HFFC enables a project to be prioritized for U. S. Department of Housing and Urban Development (HUD) McKinney-Vento Homeless Assistance resources available to Cleveland and Cuyahoga County.

All projects that are selected as the prioritized project, have to meet the following guidelines:

- Serve the target population, which is chronically homeless single adults
- Portray competency
- Demonstrate a clear understanding of the policies and processes associated with Housing First
- Have the ability to successfully work within the Initiative's framework as the project moves forward

The process for selecting Emerald Alliance IX is as follows. Cleveland Housing Network, EDEN Inc., and FrontLine Service, who submitted Emerald Alliance IX, presented the Initial Project Concept to the HFFC on January 12, 2015. The Emerald Alliance IX team then submitted a Project Plan to the HFFC on January 16th, 2015. Enterprise reviewed the Project Plan and brought the project before the HFFC for their review. The HFFC voted on the Resolution to endorse the Emerald Alliance IX project on February 19, 2015. This endorsement was then sent to the Cuyahoga County Continuum of Care.

Emerald IX, will be the 11th Housing First project to be developed in our community. The project and site, as proposed, meet the quality standards adopted by the HFFC. The project also meets our goals of dispersing sites throughout the community and ensuring that locations have the public transportation, safety and amenities important to resident success.

We are pleased to be moving forward with another permanent supportive housing project targeting our community's most vulnerable citizens, which brings our community one step closer to our goal of ending chronic homelessness.

Sincerely,


Jennifer Eppich, Senior Program Director
Enterprise Community Partners, Inc.
Housing First Initiative

**Housing First
1360 East 9th Street, Suite 510
Cleveland, Ohio 44114**

March 05, 2015

**Cleveland Housing Network & Emerald Development & Economic Network
Emerald Alliance IX (Miles and East 131st) Project Plan**

RESOLUTION 1:

WHEREAS, Cleveland Housing Network (CHN) & Emerald Development & Economic Network (EDEN), non-profit organizations, have submitted a project plan for Emerald Alliance IX, an up to 66 unit permanent supportive housing program serving a target population of chronically homeless single adults, for consideration by the Housing First Funding Collaborative;

WHEREAS, CHN and EDEN will be partnering with FrontLine Service (FrontLine) to provide outreach referrals, service engagement, case management, counseling, wellness activities, supported employment and other services for individuals;

WHEREAS, EDEN, an experienced developer and property manager of supportive housing will provide tenant centered property management and housing services including full-time property management, administration of subsidies and neighborhood outreach;

WHEREAS, CHN & EDEN applied to the Ohio Housing Finance Agency on February 20, 2015 for capital funding in the amount of \$8,794,162.

WHEREAS, CHN & EDEN will be requesting additional capital funding in the amount of \$450,000 from Cuyahoga County, \$658,000 from the City of Cleveland, \$500,000 from the Ohio Department of Mental Health, \$300,000 from the Housing Development Assistance Program, and \$700,000 from the Affordable Housing Program;

WHEREAS, Funds are not committed for operations but will be applied for from HUD (Shelter Plus Care), Cuyahoga Metropolitan Housing Authority (Housing Choice Voucher Program), and the Ohio Department of Development (Housing Trust Fund);

WHEREAS, Funds are not committed for services but FrontLine will use Medicaid payments to cover service provider costs and they will look at services for the entire Housing First portfolio to maximize service dollars in order to free up resources for EA IX. FrontLine will also identify other grant funds to cover the gap;

WHEREAS, Housing First staff has reviewed the project plan submitted by CHN and EDEN Inc and has approved it conditionally per the below contingencies;

WHEREAS, Housing First staff recommend acceptance of the project plan and designation of up to 66 units of permanent supportive housing for individuals serving a target population of chronically homeless single adults;

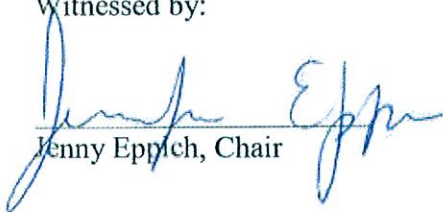
WHEREAS, CHN, EDEN & FrontLine, will participate in regular technical assistance with Housing First and provide quarterly updates and a final project plan on the project;

THEREFORE, be it resolved that the Housing First Funding Collaborative endorses CHN & EDEN's Emerald Alliance IX project with the following contingencies:

- FrontLine will work closely with the Office of Homeless Services to develop a plan for Services resources for EA IX and submit to Housing First before the Low Income Housing Tax Credit Awards are announced on June 17, 2015.
- If project is funded, submit by July 30, 2015:
 - FrontLine to develop a clear plan for assisting residents with navigating the distance to downtown Cleveland and other parts of the city.
- Work with the Funding Collaborative to identify resources to cover any gaps in capital, operational and supportive services costs;

Approved by voice vote.

Witnessed by:


Jenny Eppich, Chair

3-5-15
Date